IMMOKALEE LOCAL REDEVELOPMENT ADVISORY BOARD MEETING
March 18, 2020
9:00 A.M.
All meetings are held at the CareerSource SWFL Conference Room located at 750 South 5th Street, Immokalee, FL 34142 unless otherwise noted. CRA Meetings are held every third Wednesday of the month. MSTU Meetings are held every fourth Wednesday of the month.
Meeting of the Immokalee Local Redevelopment Advisory Board.

Immokalee Community Park
321 North 1st Street
Immokalee, FL 34142

March 18, 2020 - 9:00 A.M.

A. Call to Order
B. Prayer and Pledge of Allegiance
C. Roll Call and Announcement of a Quorum
D. Introductions
E. Approval of Agenda (Action Item)
F. Approval of Consent Agenda (Action Items)
   1. Minutes
      i. Joint CRA & MSTU Special Meeting for February 13, 2020 (Enclosure 1)
      ii. CRA Advisory Board Meeting for February 19, 2020 (Enclosure 2)
   2. Operations Manager Report (Enclosure 3)
   3. Project Manager Report (Enclosure 4)
   4. Budget Reports (Enclosure 5)
   5. Community Meetings (Enclosure 6)
G. Announcements
   1. Communications Folder
   2. Public Comment speaker slips
H. CRA New Business
   1. MPO – Long Range Transportation Plan (LRTP) 2045 (Enclosure 7)
   2. 2019 Annual Report (Enclosure 8)
   3. Board Vacancy
      i. Edward “Ski” Olesky Reappointment Application (Enclosure 9)
      ii. ILRAB Attendance Log 2018 – 2020 (Enclosure 10)
I. CRA Old Business.
   1. Immokalee Area Master Plan updates
      i. Neighborhood Planning Effort – Eden Park
   2. CDBG Grants
      i. Carver & South 5th Street
      ii. West Eustis Avenue
   3. Road Maintenance – March 25 MSTU Meeting
   4. TIGER Grant – Immokalee Complete Street updates
   5. Code Enforcement updates (Enclosure 11)
   6. FDOT updates
   7. Office of Business & Economic Development (OBED)
   8. Immokalee Culinary Accelerator
   9. Other Agencies
J. Citizen Comments.
K. Next Meeting Date. CRA will meet on April 15th at 9:00 A.M. at CareerSource SWFL.
L. Adjournment.
* The next Advisory Board meeting will be held April 15, 2020 at 9:00 A.M. at CareerSource SWFL – 750 South 5th Street, Immokalee, FL 34142. All meetings will be publicly noticed in the W. Harmon Turner Building (Building F), posted at the Immokalee Public Library and provided to the County Public Information Department for distribution. Please contact Christie Betancourt, Operations Manager, at 239.867.0028 for additional information. In accordance with the American with Disabilities Act, persons needing assistance to participate in any of these proceedings should contact Christie Betancourt at least 48 hours before the meeting. The public should be advised that members of the CRA Advisory Board are also members of other Boards and Committees, including, but not limited to: the Immokalee Fire Commission. In this regard, matters coming before the Advisory Board may come before one or more of the referenced Board and Committees from time to time.
MINUTES
Joint Special Meeting of the Immokalee Community Redevelopment Agency Advisory Board and the Immokalee Lighting and Beautification MSTU Advisory Committee on February 13, 2020.

CareerSource Southwest Florida
750 South 5th Street
Immokalee, FL 34142
239-658-3000

A. Call to Order.
The meeting was called to order by Dr. Frank Nappo, CRA Chair at 10:00 A.M.

B. Pledge of Allegiance and Moment of Silence
Dr. Frank Nappo led the Pledge of Allegiance and moment of silence.

C. Roll Call and Announcement of a Quorum.
Christie Betancourt opened roll call. A quorum was announced for the CRA board and the MSTU Committee.

CRA Advisory Committee Members Present:
Frank Nappo, Patricia “Anne” Goodnight, Andrea Halman, Estil Null, Edward “Ski” Olesky, Michael “Mike” Facundo (10:22), and Mark Lemke.

CRA Advisory Committee Members Absent/Excused:
Francisco “Frank” Leon, and Yvar Pierre

MSTU Advisory Committee Members Present:
Andrea Halman, Cherryle Thomas, and Norma Garcia.

MSTU Advisory Committee Members Absent/Excused:
Bernardo Barnhart and Peter Johnson

Others Present:
Clay Brooker, Albert Lopez, Tamara Paquette, Alejandro Pantoja, Silvia Puente, Ana Estrella, Carrie Williams, Megan Greer

Staff: Debrah Forester, Christie Betancourt, and Monica Acosta.

D. Introductions.
All public present introduced themselves. All board members introduced themselves to the members of the public.

E. Approval of Agenda.
Staff presented agenda to the boards for approval there are no changes to the agenda.

CRA Action:
Action: Mr. Ski Olesky made a motion to approve the agenda as presented. Ms. Andrea Halman seconded the motion and it passed by unanimous vote. 6-0.

MSTU Action:
Action: Ms. Norma Garcia made a motion to approve the agenda as presented. Ms. Andrea Halman seconded the motion and it passed by unanimous vote. 3-0.
F. **Announcements.**
   1. **CDBG FY20/21 Application Cycle**
      i. **Immokalee Sidewalk Improvements – West Eustis Phase III (Enclosure 1)**
         Staff presented the boards with a copy of the grant application for the West Eustis Phase III. Staff reviewed project area with boards.
         
         On February 6, 2020 the CRA applied for a Community Development Block Grant (CDBG) for the construction of sidewalks along Eustis Avenue. Deadline to apply for the grant was February 10, 2020. Project area is from South 5th Street to South 1st Street (about .3 mile).
         
         Total cost for the project (design and construction) is estimated at $380,000 over two fiscal years. The MSTU (Fund 162) will design the project in FY20, anticipated cost is $60,000. The CRA (Fund 186) will contribute $20,000 for CEI services in FY21.
         
         In FY21, if grant funds are awarded, a Budget Amendment of $320,000 will be initiated to recognize the grant revenue of $300,000 and $20,000 in CRA Fund 186. Although this grant application does not require a match; the CRA is pledging a monetary match of $20,000 for CEI services for the project in fiscal year (FY21). Total contribution to this project by the MSTU and CRA is $80,000.
         
         **CRA Action:**
         **Action:** Ms. Anne Goodnight made a motion to approve the CDBG grant application presented for submittal. Mr. Mark Lemke seconded the motion and it passed by unanimous vote. 6-0.
         
         **MSTU Action:**
         **Action:** Ms. Andrea Halman made a motion to approve the CDBG grant application presented for submittal. Ms. Norma Garcia seconded the motion and it passed by unanimous vote. 3-0.

G. **Community Presentation.**
   1. **McDonald’s Rebuild – Parking Exemption**
      Mr. Clay Brooker, Lawyer for the applicant, presented to the boards the plans for the rebuild of McDonalds. He explained that the plans are due to go before the Planning Commission next week and it was vital for them to get the support of the CRA to request the parking exemption. He then asked the boards to allow Mr. Albert Lopez with CPH Engineers the time to explain the plan details.
      
      Mr. Lopez explained that with the expansion the issues they are facing is that the county requires them to use more land for parking and a dry retention pond. This would not be an issue if the existing property that is owned were classified as commercial use, but part of the property is classified as residential. Therefore, they need to get the parking exemption.
After discussion with the county they were told that this was the only thing they needed. A masonry wall is required unless they request a waiver which they have done already, there will be enhanced landscaping in place of the masonry wall. There will be a fence around the dry retention pond. These items were approved by the county in December.

On January 8th they held a community meeting and only one person showed up. Mr. Richard Johnson, who is the owner of the residential property that is right beside the McDonalds. Mr. Johnson supported the landscape. The requirements for the landscaping will be exceeded in this project. Only one row of five-foot tall hedges are required but they will be planting two rows. Once the hedges reach maturity, they will be tall enough to look like a wall. They will be planting trees that exceed the requirements as well.

The boards were concerned with the possible traffic of school aged children cutting through and the homeless issue when the gaps are present. Mr. Lopez assured the boards that the gaps will only be for a short while and at present there is not an issue with anyone cutting through the empty lot.

After considerable discussion the CRA board supports the parking exemption.

*Site plan is attached to the minutes for the record.*

**CRA Action:**

**Action:** Ms. Anne Goodnight made a motion to move forward with the parking exemption. Mr. Ski Olesky seconded the motion and it passed by unanimous vote. 7-0.

H. **Old Business.**

1. Strategic Planning Session for 2019 CRA & MSTU Plans
   i. 2019 Work Plan (Enclosure 2)
      Staff presented the 2019 Work Plan and asked that the boards take time to think of things that could be added to each prospective area to concentrate on for future projects.
   ii. Review 2019 Accomplishments (Enclosure 3)
      Staff presented the boards with the 2019 Accomplishments located in Enclosure 3.

2. Budget
   i. 2019/2020 Budget (Enclosure 4)
      Staff presented the boards with the 2019/2020 Budget located in Enclosure 4.

I. **New Business**

1. Review and discuss Focus Areas and Priorities for 2020
   Staff presented the boards with the Focus Areas and Priorities for 2020. Items of priority include, hiring a project manager, a full-time staff person, Economic Development Strategic Plan, rewriting/writing several grants that can be offered, impact fee installment payment pilot program, Infrastructure projects, and continue participating in Community meetings/events.
2. Review and discuss 2020/2021 Budget
Staff presented the boards with the 2020/2021 Budget. A full recap of available funds and expenses was presented. A breakdown of the recommended CRA projects, MSTU projects, and Joint CRA and MSTU projects was presented and discussed.

CRA Projects:
- Redevelopment Plan update (Includes a charrette of 9th Street Property)
- Carver Street additional funds
- West Eustis Avenue Match funds
- Neighborhood Focus Area (Pick an area to work with Growth Management to help)
- Main Street Initiative (Find a target area on Main Street)
- Demolition Program (Help Code Enforcement with removing unsafe structures)
- Stormwater (Help with implementation for new projects)

MSTU Projects:
- Monuments (SR 29)
- Lighting Assessment (Areas of concern 1st Street and Lake Trafford Road)
- Reconfiguring light poles (blue poles)
- Tiger Grant/ other area maintenance
- Design Streetscape on Main Street
- Designing of West Eustis Ave Sidewalk Project

Joint Projects:
- Zocalo (Kiosk)
- Main Street Improvements
- First Street Improvements
- Holiday Decorations (Asking for five-year bid)

*Presentation is attached to the minutes for the record.*

J. Citizens Comments.
Ms. Tamara Paquette thanked everyone for participating in the Woman’s March, she was happy to see that Immokalee had representation at the event.

K. Next Meeting Date.
CRA will meet on February 19, 2020 at 9:00 A.M. at CareerSource.
MSTU will meet on February 26, 2020 at 8:30 A.M. at CareerSource.

L. Adjournment.
Meeting Adjourned @ 11:51 A.M.
I. Budget & Work Plan Presentation - February 13, 2020 Special Meeting

Enclosure 1

2019 Priorities

1. Land Use Planning
   - Draft Immokalee Area Master Plan
   - Finalize Land Use Map

2. Economic Development
   - Economic Development Business Plan
   - Economic Development Strategic Plan

3. Redevelopment
   - Redevelopment Area Plan
   - Redevelopment Analysis

I. Land Use Planning

A. Adopt Immokalee Area Master Plan

2019
- Transmit Immokalee Area Master Plan
- Adopt Immokalee Area Master Plan

2020
- Redevelopment Plan Update
- Land Development Code

II. Economic Development

A. Marketing & Branding

2019
- Florida Heartland Economic Region of Opportunity (HERO)
- Finalize video for Immokalee
- Skills Gap Analysis
- Website Redesign

2020
- Florida Heartland Economic Region of Opportunity (HERO)
- Economic Development Strategic Plan
- Website Redesign
- Bird of paradise logo

II. Economic Development

B. Incentives

2019
- CRA Grants
- CRA Grants
- CRA Grants
- CRA Grants
- CRA Grants
- CRA Grants

2020
- CRA Grants
- CRA Grants
- CRA Grants
- CRA Grants
- CRA Grants
- CRA Grants

Operational/Administrative

2019
- Upgrade IT connectivity
- Hire Project Manager
- Hire Job Bank Administrative Assistant
- New Vehicle
- Office Space
- Signage
- Training FRA Conference

2020
- Conference room connectivity - skype
- Hire Project Manager
- Full Time Position
- Training FRA Conference

II. Economic Development

CRA Grants
- CRA Grants
- CRA Grants
- CRA Grants
- CRA Grants
- CRA Grants
III. Infrastructure

Partnerships Projects

- Collier County Human Services
- CDBG Grants
- Collier County Transportation Department
- TIGER Grant
- Lake Trafford
- Collier County Stormwater Department
- Immokalee Stormwater Master Plan
- Collier County Parks & Recreation
- Zocalo Plaza
- Florida Department of Transportation (FDOT)
- Main Street Improvement Project
- State Road 82 Widening Project
- Eleven Street Improvement Project
- Collier County Metropolitan Planning Organization (MPO)
- Lake Trafford (Blue Zone)
- Corrective Action Projects
- Collier County Parks & Recreation
- Southside
- West Eustis Avenue
- South 5th Street
- South 9th Street
- Carver Street
- East Delaware
- Lake Trafford
- Immokalee Stormwater Master Plan
- Project Priority List
- Corrective Action Projects
- Eden Garden Bypass
- North 3rd Street
- Light Assessment
- 1st Street (from Main St. to Carver St.)
- Lake Trafford Road
- Lighting Maintenance
- TIGER Grant Area
- New Opportunities (blue light poles from Main St. area)

III. Infrastructure

Stormwater

- Immokalee Stormwater Master Plan
- Project Priority List
- Corrective Action Projects
- Eden Garden Bypass
- North 3rd Street
- Blue Zone Project
- Other Collier County Agencies

III. Infrastructure

Main Street (SR29) Pedestrian Safety Improvements

Project Schedule:
- Construction will begin within 60/90 days after awarded contract (April 2020).
- Expected completion by September 2020.

Background:
- FDOT will pay the cost to install 30 standard LED lightpoles.
- MSTU will pay the cost difference to add the enhancements.

The MSTU provided an advance deposit of $125,342 to FDOT for installation of holiday attachments on 30 light poles and all efforts associated with adding the attachments, including banner arms, GFCI outlets, additional conductors, mobilization and maintenance of traffic at SR29 from 1st Street North to 9th Street North in Immokalee.

Next Step: Design and construct new hardscape and landscape.

III. Infrastructure

Sidewalk Master Plan

- Southside
  - West Eustis Avenue
  - South 5th Street
  - South 9th Street
  - Carver Street
  - East Delaware
- Lake Trafford Area
  - Ann Okeechobee Park to Tippins Terrace
  - Tippins Terrace to Little League Road
  - Little League Road to Carver Road
  - Carver Road to SR29 (13th Street)
- SR29 from 1st Street to Panther Crossing
- Panther Crossing Bridge Replacement

III. Infrastructure

Lighting Safety

- Neighborhood planning efforts
- Priority List
- Lighting Assessment
  - 1st Street (from Main St. to Carver St.)
  - Lake Trafford Road
- Lighting Maintenance
  - TIGER Grant Area
    - New Opportunities (blue light poles from Main St. area)

III. Infrastructure

Monuments

Renovation Enhancements - Welcome Signs
- Repairs to Monument Sign on SR29 (3rd Street
- Replacement of Monument Sign on 1st Street and Eustis Avenue.

Next Step: Design and construct new hardscape and landscape.
IV. Improve Immokalee Campaign Community Programs

2019
• Attended and Participated in Community Meetings
• Residential Community Clean-up
• Commercial Community Clean-up
• Immokalee Unmet Needs Coalition
• Housing Committee
• Directory Committee
• Needs Assessment
• Interagency
• Richard M. Schulze Family Foundation (RMSFF)
• Community Assessment Advisory Committee
• Collier County: Community Needs and Assessment (CAN) Report
• Education Program
• Keep Immokalee Beautiful Brochure

2020
• Attended and Participate in Community Meetings
• Residential Community Clean-up
• Commercial Community Clean-up
• Immokalee Unmet Needs Coalition
• Housing Committee
• Directory Committee
• Needs Assessment
• Interagency
• Education Program
• Keep Immokalee Beautiful Brochure

2019/2020 REVENUE
CRA 186/176 $1,741,850.00
MSTU 162/111 $1,336,580.70
Grant 715 $676,365.00
Total $3,754,795.70

2019/2020 MSTU Operating Expenses - $496,380.75

CRA & MSTU Projects annual budget items
1. Commercial Façade Grant $40,000
2. Commercial Sweat Equity Grant $15,000
3. zBaco Maintenance * $20,000
Total $75,000

* Agreement with Parks & Recreation for maintenance cost.
CRA Projects recommended for funding

1. Redevelopment Plan update $75,000
2. Carver Street additional funds $30,235
3. West Eustis Avenue Match funds $20,000
4. Neighborhood Focus Area $15,000
5. Main Street Initiative $50,000
6. Demolition Program $20,000
7. Stormwater $50,000
Total $260,235

MSTU Projects recommended for funding

1. Monuments (SR29) $50,000
2. Lighting Assessment $25,000
3. Reconfiguring light poles (blue poles) $150,000
4. TIGER Grant/other area maintenance $100,000
5. Design Streetscape on Main Street $125,000
6. Design of West Eustis Ave Sidewalk Project $60,000
Total $560,000

Joint MSTU & CRA Projects recommended for funding

1. Zocalo $10,000 (Short-term)
2. Main Street Improvements $300,000 (Multi-year)
3. First Street Improvements $100,000 (Multi-year)
4. Holiday Decorations $25,000 (Annually)

Questions and open Discussion
MINUTES
Meeting of the Community Redevelopment Agency Immokalee Local Redevelopment Advisory Board on February 19, 2020.

CareerSource Southwest Florida
750 South 5th Street
Immokalee, FL 34142
239-658-3000

A. Call to Order.
The meeting was called to order by Dr. Frank Nappo, CRA Chair at 9:00 A.M.

B. Pledge of Allegiance and Moment of Silence
Dr. Frank Nappo led the Pledge of Allegiance and a moment of silence.

C. Roll Call and Announcement of a Quorum.
Christie Betancourt opened roll call. A quorum was announced for the CRA board.
CRA Advisory Committee Members Present:
CRA Advisory Committee Members Absent/Excused:
All members present.
Others Present:
Victoria Peters, Carrie Williams, Silvia Puente, Robert Wiley, Dottie Cook.
Staff: Debrah Forester, Christie Betancourt, and Monica Acosta.

D. Introductions.
All public present introduced themselves. All board members introduced themselves to the members of the public.

E. Approval of Agenda.
Staff presented agenda to the board for approval. Staff announced changes to the agenda. Item G. 4. Annual Workshop was added. Item I.2.i. should be Carver Street instead of Carson Road.

Action: Mr. Ski Olesky made a motion to approve the agenda with changes. Ms. Anne Goodnight seconded the motion and it passed by unanimous vote. 8-0.

F. Approval of Consent Agenda.
1. Minutes
   i. Joint CRA & MSTU Advisory Board Meeting for January 15, 2020 (Enclosure 1)
2. Operations Manager Report (Enclosure 2)
3. Project Manager Report (Enclosure 3)
4. Budget Reports (Enclosure 4)
5. Community Meetings (Enclosure 5)
Staff presented the board with the January 15, 2020 CRA Meeting Minutes, CRA Operations Manager Report, CRA Project Manager Report, Budgets, and Upcoming Meetings.

Action: Ms. Anne Goodnight made a motion to approve the Consent Agenda. Mr. Ski Olesky seconded the motion and it passed by unanimous vote. 8-0.

G. Announcements.
1. Communications Folder
   Staff reviewed the communications folder with the board and members of the public. The folder contained the public notice for this meeting, the 2020 Calendar for the CRA and MSTU meetings, Meals of Hope flyer, and a copy of the Budget & Work Plan presentation.
2. Public Comment speaker slips
   CRA staff reiterated the public 3-minute speaker slip policy. The board will give more time if they feel it necessary.
3. CRA Budget & Work Plan update
   Staff reviewed the Budget and Workplan section that was presented at the February 13, 2020 Special Meeting with the board. A breakdown of the recommended CRA projects, MSTU projects, and Joint CRA and MSTU projects were discussed as follows:

CRA Projects:
- Redevelopment Plan update (Includes a charrette of 9th Street Property)
- Carver Street additional funds
- West Eustis Avenue Match funds
- Neighborhood Focus Area (Pick an area to work with Growth Management to help)
- Main Street Initiative (Find a target area on Main Street)
- Demolition Program (Help Code Enforcement with removing unsafe structures)
- Stormwater (Help with implementation for new projects)

MSTU Projects:
- Monuments (SR 29)
- Lighting Assessment (Areas of concern 1st Street and Lake Trafford Road)
- Reconfiguring light poles (blue poles)
- Tiger Grant/ other area maintenance
- Design Streetscape on Main Street
- Designing of West Eustis Ave Sidewalk Project

Joint Projects:
- Zocalo (Kiosk)
- Main Street Improvements
- First Street Improvements
- Holiday Decorations (Asking for five-year bid)
4. **Annual Workshop**

   Staff announced that the Annual Workshop with the local advisory boards and the Board of County Commissioners will be held on Tuesday, April 7\(^{th}\), 2020 at 9:00 a.m. All board members and public are asked to join. Board members will have a roundtable discussion with boards and public will have 3 minutes to comment.

H. **CRA New Business.**

1. **Stormwater Management, Robert Wiley (Enclosure 6)**

   Mr. Robert Wiley with Stormwater Management informed the board of the current Stormwater projects. They were recently awarded a grant for North 3\(^{rd}\) Street, this project is due to start construction in October of 2020. It is fully funded and will include a storm drain on the western side of Roberts Avenue across 2\(^{nd}\) to Main Street. There will also be a back flow preventor.

   The other project is utility relocation that will include treatment locations, and a path that will go from Little League Road to Tippins Terrace. This will give them a chance to enclose the ditch that is currently there, put in pipes so that a pathway can be placed over it to make a sidewalk. Design proposals are due to go out this month with construction to start after October 2020.

   The last project is the Arrowhead Tract 3, this area is to have a pump installed to pull out water during dry season to cover areas that need water. An engineer should be on board by spring and if they stay on schedule construction could start as early as November 2020. Mr. Wiley announced that he will come back to keep the board acquainted with these projects.

2. **2019 Draft Annual Report (Enclosure 7)**

   Staff informed board that the Annual Report is in draft form due to changes that must be made to stay compliant per new requirements. Additional information will be added, and a final draft will be presented at the March 18\(^{th}\) meeting and will be added to the board agenda on March 24, 2020.

I. **CRA Old Business**

1. **Immokalee Area Master Plan updates**

   Staff informed board that the Master Plan has gone through and a copy can be provided to anyone who needs one.

2. **CDBG Grant update**
   i. **Carver Carson & South 5\(^{th}\) Street**

   Staff informed board that this project is currently at 90% plans. There has been a delay because of an existing project by a homeowner that is not complete. Until their completion our project cannot get 100% plans. Staff will keep board informed of the progress.

   ii. **West Eustis Avenue**

   Staff informed board that they submitted the application for the grant for the West Eustis Phase III. The After the Fact Application submittal request will go before the Board of County Commissioner on February 25-2020.

3. **Tiger Grant – Immokalee Complete Street updates**

   Staff announced that the Tiger Grant is moving forward, and a lighting plan will be done.
4. Code Enforcement update (Enclosure 8)
   Staff presented the boards with a listing of open cases from December 2019 through January 2020 as listed on Enclosure 8. Staff will let boards know when and where the next community cleanup will be. Staff will also invite Albert English and Mark Lindsey to address the road maintenance issues, see if they can identify a listing of which roads are scheduled for maintenance.

5. FDOT updates
   Ms. Victoria Peters updated the boards on the several projects that FDOT has going on. Some questions had been asked as to the gas lines. This is being done by TECO, they are propane and natural gas lines, these are going in as back up lines. The SR29 and Gator Slough project is 90 days into construction and is on schedule. The Main Street project is scheduled to start construction on April 1st and the project manager is Josephine Mack.
   i. Panther Crossing Bridge Replacement (Enclosure 9)
      Staff presented the board with a copy of the letter to be signed by CRA Chair Dr. Frank Nappo in reference to the Panther Crossing Bridge as presented in Enclosure 9.

6. Office of Business & Economic Development (OBED)
   No update

7. Immokalee Culinary Accelerator
   No update

8. Other Agencies:
   Ms. Ann Goodnight reminded everyone of the March 5th Groundbreaking of the new Fire Station at Ave Maria at 10:00 a.m.

   Staff also reminded board and everyone in attendance of the upcoming Economic Development Strategic Plan meeting on March 13, 2020.

J. Citizens Comments
   No Citizens Comments

K. Next Meeting Date
   CRA will next meet on March 18th, 2020 at 9:00 A.M. at Immokalee Community Park located at 321 North 1st Street, Immokalee, FL

L. Adjournment
   Meeting Adjourned @ 10:32 A.M.
1. Immokalee Area Master Plan (IAMP) Restudy (PL201880002258)
   Approved on 05/14/2019 by BCC for transmittal to DEO.
   Transmitted to DEO on 05/24/2019.
   DEO provided comments on 06/21/2019
   Approved by the CCPC on 10/31/2019.
   Approved by BCC for final adoption on 12/10/2019.
   No update

2. CRA Office
   CareerSource SWFL
   - Office IT Connectivity upgrade – Connection has been installed with Comcast.
   - Office Signage is complete
   - Job Bank Assistant – staff is continuing to use temp service until further action is taken.

3. Sidewalk Projects in Immokalee
   Eden park Elementary Safe Routes to School
   - 6’ Sidewalk on the south and west side of the road.
   - Construction costs $663,000.
   - Funded with Safe Routes to School funds in FY 21/22.
4. **TIGER (Transportation Investment Generating Economic Recovery) Grant**

Immokalee Complete Streets TIGER Grant – $16,415,864

Project total. Funding sources are FHWA grand funds (80%) = $13,132,691 County match funds (20%) = $3,283,173.

- Includes design and construction of 20 Miles of concrete sidewalks, a bike boulevard network, a shared-use path, street lighting, bus shelters, a new transit center, landscaping, drainage improvements, and intersection and traffic calming retreats.
- Collier County has provided the CRA with an overview of estimated schedule with milestones. The design/build portion of this project is set to start Winter 2020 and construction is set to be completed Winter 2023.

No update
5. **Commercial Façade Grant**
   Program is in place and being reviewed for revisions.
   - On June 19, 2019 CRA board approved Lozano’s Mini Mart for a $20,000 façade grant for improvements to property located at 102 New Market Rd.
   - Staff is collecting backup documentation from property owner.
   - Staff will take agreement to BCC for final approval.
   - Staff met with Mini Mart owners to complete package for BCC submittal.

6. **FHERO**
   Florida Heartland Economic Region of Opportunity – updates
   Staff attended FHERO monthly meeting on March 09, 2020.
   FHERO was awarded a $22,000 grant to prepare an Economic Strategic Plan for Immokalee. Site Tour was conducted by VisonFirst on March 13, 2020. Staff will give a recap at a future meeting.

7. **Immokalee Unmet Needs Coalition**
   The Housing Committee is working on revising the Immokalee Disaster Recover Resiliency Plan and funding options for future projects. The Immokalee Unmet Needs Coalition (IUNC) is a long-term recovery group that formed in the fall of 2017 as the result of Hurricane Irma. This group is composed of non-profits, faith based, local, state or national organizations who work together to meet the unmet of Immokalee residents impacted by disaster.

   **Our objectives are to:**
   - Provide residents with spiritual and emotional care management.
   - Home repairs according to unmet needs funding
   - Community care through case management.

   **Priorities**
   The Immokalee Unmet Needs goal is to assure that our community is prepared for future disaster by:
   - Educating about the process and resources for recovery
   - Joining the county Emergency Management Plan (Including the IUNC in the Emergency Management Plan assures that necessary decisions are made beforehand.)
   - Keeping donations local
   - Workshops
   - Improving communication
8. **EPA Brownfields Coalition Assessment Grant**
Awarded to the Southwest Florida Regional Planning Council. Immokalee site identified in the grant was the **Immokalee Regional Airport** (165 Airpark Blvd., Immokalee, FL. 34142). Airport staff is coordinating with Terracon to complete assessment.

9. **Economic Development in Immokalee**
   - KFC remodeled (old Taco Bell building) on 15th Street
   - Proposed 7 Eleven at corner of 9th and Main Street
10. The Face of Immokalee
Michelle Tricca, a local Artist, presented The Face of Immokalee, a proposed outdoor photography installation celebrating the soul of Immokalee. CRA board supported the project and have formed a subcommittee to move the project forward. The subcommittee met on December 9th to discuss the art wall options for the old McCrory’s building (S&O Grocery), Lipman Produce (trucks/building), site on 1st Street (Gadsden blue building), and the Zocalo plaza. Committee supported rendering provided by artist with minor changes. Ms. Tricca’s photos were selected to be displayed at the BCC Chamber now through February 29, 2020.

Staff will meet with Ms. Tricca on March 23rd to discuss options.

11. Impact Fee Installment Payment Program
The Pilot Program is for areas within the Immokalee CRA Boundary. The program took effect on October 2017.

- Pay your impact fees in installments over 20 years.
- Non-ad valorem special assessment on property tax bill.
- One-time application fee:
  - Residential Single Family - $500.
  - Residential Multi-Family or Commercial - $1000.
- Property Appraiser and Tax Collector Reimbursement:
  - $200 one-time fee.
- An approved agreement must be executed and recorded prior to issuance of a Certificate of Occupancy or payment of impact fees.
- For complete program requirements call Paula Fleishman at 239-252-2924 or email her at paulafleishman@colliergov.net.

12. Collier County Opportunity Zone Program
A new community and economic development tool to drive long-term private investment in low-income communities! Collier County hopes to leverage Opportunity Zones as an important tool to support the development of jobs, affordable housing and economic vitality in five areas in Golden Gate, Naples Manor and in and around Immokalee.

Low Tax Opportunity Zones, established by the federal Tax Cut and Jobs Act of 2017, encourage long-term investment and job creation in targeted communities by reducing taxes for many job creators. They enhance the ability to attract businesses, developers and financial institutions to invest in these targeted areas—distressed communities—by allowing investors to defer capital gains taxes through investments Low Tax Opportunity Zones, established by the federal Tax Cut and Jobs Act of 2017, encourage long-term investment and job creation in targeted communities by reducing taxes for many job creators. The zones enhance local communities’ ability to attract businesses, developers and financial institutions to invest in targeted areas by allowing investors to defer capital gains taxes through investments in federally established Opportunity Funds.

It's an economic and community development tax incentive program that provides a new impetus for private investors to support distressed communities through private equity investments in businesses and real estate ventures. The incentive is deferral, reduction and potential elimination of certain federal capital gains taxes.
U.S. investors hold trillions of dollars in unrealized capital gains in stocks and mutual funds alone, a significant untapped resource for economic development!

To become a Qualified Opportunity Fund, an eligible corporation or partnership self-certifies by filing Form 8996, Qualified Opportunity Fund, with its federal income tax return.

Three areas in and around Immokalee, from Lake Trafford to the west to the county line to the east

- Census Tract 112.05 area surrounding Immokalee
- Census Tract 113.01 area surrounding Immokalee
- Census Tract 114 Immokalee

Report by:
Christie Betancourt, Operations Manager
1. Pedestrian Safety Improvements

i. Immokalee Sidewalk Project Phase III – Eustis Avenue

On February 6, 2020 the CRA applied for a Community Development Block Grant (CDBG) for the construction of sidewalks along Eustis Avenue. Project area is highlighted in yellow (see above) from South 5th Street to South 1st Street (about .3 mile). Current and completed projects are highlighted in orange (see above).

Total cost for the project (design and construction) is estimated at $380,000 over two fiscal years. The MSTU (Fund 162) will design the project in FY20, anticipated cost is $60,000. The CRA (Fund 186) will contribute $20,000 for CEI services in FY21. In FY21, if grant funds are awarded, a Budget Amendment of $320,000 will be initiated to recognize the grant revenue of $300,000 and $20,000 in CRA Fund 186. Although this grant application does not require a match; the CRA is pledging a monetary match of $20,000 for CEI services for the project in fiscal year (FY21). Total contribution to this project by the MSTU and CRA is $80,000. On March 6, 2020 CRA staff presented to CHS panel and staff for the grant project.

ii. SR 29 (Main Street) from North 9th Street to North 1st Street (Project #439002-1)

Florida Department of Transportation (FDOT) partnered with the Community Redevelopment Agency (CRA) and the Municipal Service Taxing Unit (MSTU) to program a project on SR 29 in Immokalee due to a history high bicycle and pedestrian crashes and activity.
The purpose of the project is to increase pedestrian and bicyclist safety and consists of installing two RRFBs (Rectangular Rapid Flashing Beacons), signing and pavement marking improvements, reconstruction of the lighting system, constructing a new signal at 3rd Street, drainage improvements, and sidewalk enhancements. The project is estimated at 1.98 Million. The FDOT Project Manager for this project is David Jones.

Project Schedule:
- 100% design completed in May 2019.
- Award the contract to the contractor by December 2019.
- Construction will begin within 60/90 days after awarded contract (April 2020).
- Expected completion by September 2020.

Background:
- FDOT will pay the cost to install 30 standard LED light Poles.
- MSTU will pay the cost difference to add the enhancements.

The MSTU provided an advance deposit of $125,342 to FDOT for installation of holiday attachments on 30 light poles and all efforts associated with adding the attachments, including banner arms, GFCI outlets, additional conductors, mobilization and maintenance of traffic at SR29 from 1st Street North to 9th Street North in Immokalee.

No update

iii. Immokalee Sidewalk Project Phase II

Carver Street and S. 5th Street (funded with CDBG and CRA funds) Project #33588.1
The CRA received a total of $676,365 of HUD funding allocation for CDBG projects. The Immokalee Sidewalk 2018 Improvement Project will allow the CRA to complete sidewalk improvements along a portion of Carver Street & South 5th Street. The CRA has allocated $100,000 for design in fiscal year 2019 and $60,000 for construction in fiscal year 2020. The total project cost is estimated at $867,000. Depending on cost estimate the CRA may have to use additional funds to complete the project.
This project is part of a sidewalk implementation program in Immokalee, which will provide many benefits including safety, mobility, and healthier communities. The sidewalks will make the community more attractive to potential businesses to come to the community, thus will increase job opportunities.

**Action Plan:**

- 90% Plans were submitted for review which ended on December 31, 2019.
- A couple of reviews came back with responses. We received commend from CAT and the ISWD.
- We need to schedule a meeting soon.
- Also, ABB will send-out our survey crew to survey the improvements associated with 125 Carver Street. Hopefully, the finish in a timely manner once they start.
- ABB has used the proposed design information provided from the County to act as the existing drainage conditions for the 90% plan submittal.
- Once we have the review comments back, we can schedule another meeting to discuss them and any other plan changes you might want to see.
- ABB anticipates 30-45 days to turn around the final 100% plans. We can look at your grant schedule at that point if we need to fine tune the delivery date.

**iv. Blue Light Poles**

Light poles inspection and mapping. Staff is conducting an assessment and inventory of existing light poles in district area. Staff will determine if poles in the project area can be reconfigured into knockdown areas or other areas that need lighting. Staff will investigate options for storage of the poles and bring forward to a future meeting.

**Status of Insurance Claims:**

- Claim #50-09011909629 for Pole #11 is pending SR29 & New Market Rd West.
- Claim #53-03101808019 for Pole #20 is being paid in installments so it’s not listed and pending.

Total reimbursed this fiscal year is $53,778.97 to MSTU funds ($52,878.97 fund 162 and $900 fund 111).
2. **Trash Cans & Garbage Pickup**
   Staff is continuing cleanup efforts with our Maintenance Contractor, Waste Connections and our Community Taskforce to keep Immokalee clean. Areas of concern have been the 9th Street property and portions of Main Street.

3. **Zocalo Plaza**
   i. **Parks & Recreation Monthly Maintenance**
      - Staff is doing monthly maintenance of plaza. Monthly reports are being provided to CRA staff on a quarterly basis.
      - Staff is billing CRA & MSTU funds quarterly.
      - Cleaning, Painting, trimming, mulch installation, and Decorating assistance.
   ii. **Staff**
      - Staff is seeking better option for decorating at the plaza.
        o Park Sign
        o New lighting and decorations
        o 5-year contract for installing Holiday Decorations
4. **Beautification Enhancements**
   
i. **Welcome Signs (Monuments)**
   
1. Repairs to Monument Sign on SR 29 (Triangle Area) & Monument on 1st Street and Eustis Avenue. Update: Lykins was awarded the contract to do repairs and replacement totaling $48,815.

2. Replacement/New Monument Sign on 1st Street and SR29 (Farm Workers Village) Update: Pending easement access.

5. **Roadway Improvements**
   
i. **SR 82 Road Widening Project Gator Slough Lane to SR 29 (Project # 430849-1).**

   The Florida Depart of Transportation (FDOT) held an information session for the community to illustrate plans and renderings for the up and coming four lane roadway widening project which is to include a roundabout. Improvements will be made to a stretch of 3.2 miles of roadway. The community outreach manager is Lisa Macias. The Project Manager is Dennis Day.
Roundabout added features:
- Shoulder (5 feet wide)
- Bike Lanes on south side
- Sidewalk (5 feet wide) on north side
- Median (54 feet wide)
- Multi-use Trail (10 Feet) along south side

Project Outline:
- Scheduled to begin towards the end of 2019
- Construction ending in 2022
- Estimated cost of $29 million
- Contractor is Ajax Paving Industries of Florida

6. **Panther Path Pedestrian Crossing Bridge**

Bridge was pressure washed and painted. Road Maintenance Division provided the materials to Collier County Public Schools. School volunteers painted the vertical walls at the end of each ramp.

Update: More areas need painting. Need to coordinate with school and county to get a skilled volunteer artist to finish the unpainted areas. CRA Board provided a letter to Commissioner McDaniel’s be included in the discussion when SR29 is expanded along the bridge area.
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- Total Revenue: $1,741,850.00
- Total Operating Expense: $261,650.00
- Net Revenue: $1,480,200.00
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**Total Available Balance**: $1,235,390.01

**Plus Committed And Not Spent**: $114,277.14

**Estimated Cash**: $1,349,667.15
Upcoming Community Events
Updated 03/13/2020

Immokalee Water & Sewer District Board Meeting
Date: 03/18/2020 at 4:30 p.m.
Location: 1020 Sanitation Road
Immokalee, FL 34142

Immokalee Fire Department Regular Board Meeting
Date: 03/19/2020 at 6:00 p.m.
Location: IFCD Headquarters (Fire Station 30)
502 New Market Road East
Immokalee Fl. 34142

Immokalee Municipal Service Taxing Unit Advisory Committee Meeting (MSTU)
Date: 03/25/2020 at 8:30 a.m.
Location: CareerSource Of Southwest Florida
750 South 5th Street
Immokalee, FL 34142

Immokalee Foundation Learning Lab Groundbreaking
Date: 03/27/2020 at 3:00 p.m. – 5:00 p.m.
Location: Immokalee High School (Shuttle Service to 1055 Dade Street)
701 Immokalee Drive
Immokalee, FL 34142
RSVP is required

Immokalee Community Safety Team Meeting
Date: 03/30/2020 at 10:00 a.m.
Location: CareerSource of Southwest Florida
750 South 5th Street
Immokalee, FL 34142
Immokalee Chamber of Commerce Breakfast Meeting
Date: 04/01/2020 at 8:00 a.m.
Location: Lozano’s Mexican Restaurant
405 New Market Road
Immokalee, FL. 3414

Lipman 5k Run for Backpacks
Date: 04/04/2020 at 6:30 a.m.
Location: Immokalee High School Football Stadium
701 Immokalee Drive
Immokalee, FL. 3414
Registration required

Immokalee Emerging Leaders Meeting
Date: 04/08/2020 at 10:00 a.m. – 11:00 a.m.
Location: CareerSource of Southwest Florida
750 South 5th Street
Immokalee, FL 34142

Immokalee Interagency Council Meeting
Date: 04/08/2020 at 11:30 a.m.
Location: CareerSource of Southwest Florida
750 South 5th Street
Immokalee, FL 34142

MPO Board Meeting
Date: 04/10/2020 at 9:00 a.m.
Location: ITECH
508 N 9th Street
Immokalee, FL 34142
Building 2 Room 106

If you have a community event you would like us to add to the list, please send to Christie.Betancourt@colliercountyfl.gov
Jacobs Engineering was awarded the contract and began work on the 2045 Long Range Transportation Plan (LRTP) in late Spring 2019. The project began in earnest when kick off meetings were held with the Technical Advisory and Citizens Advisory Committees (TAC and CAC) in August 2019. Jacobs hosted an informational booth at the Immokalee Ciclovia in early November 2019.

The MPO Board has approved the following documents for the 2045 LRTP:

- Goals, Objectives & Decision-Making Framework
- Public Involvement Plan including Social Media Outreach Strategy
- Existing + Proposed Roadway Network – Map and Tables – (Submitted to FDOT in December 2019)
- 2015 and 2045 Report on Socio-economic Data – (Submitted to FDOT in January 2020)

FDOT will run the District One Planning Model against the E+C Network to provide a Network Deficiency Analysis for each MPO. The scheduled delivery date was February 15, 2020, however it has been delayed by one month. The new delivery date is March 15, 2020. The Deficiency Analysis is the foundation for developing the MPO’s Needs Plan, which is unconstrained by cost. The next step after the Needs Plan is to develop a Cost Feasible Plan (CFP) that balances projected costs with available funding. Alternative network scenarios will be tested and evaluated for how well they meet the LRTP’s Goals, Objectives and Decision-Making Framework. This phase of developing the LRTP requires an intensification of public outreach which is beginning now. MPO representatives will present the Immokalee CRA Advisory Board with an overview of the 2045 LRTP process and next steps. A public meeting is scheduled to be held on March 26th, from 5:30 pm – 7:30 pm.

Location: Golden Gate Community Center
4701 Golden Gate Parkway
Naples, FL 34116
The Collier MPO webpage will be used to display on-line surveys, interactive maps, plan progress, meeting dates and documents. Please check back periodically to keep up to date with the Plan’s progress, or if you prefer, join the Adviser Network to receive email updates on the Plan. You may also leave comments on the Plan or call Brandy Otero at 239-252-5859 for more information.

The following documents provide additional information that may be of general public interest:

- FDOT District 1 – 2045 Cost Feasible LRTP Model Development Process and Schedule
- August 2019 TAC & CAC Project Kickoff Presentation on Schedule, Goals and Objectives
- October 2019 MPO Board Presentation on Goals and Objectives and Public Involvement Plan
- November 2019 MPO Board Presentation on Existing + Committed Network (E+C)
- December 2019 MPO Board Presentation on 2045 Zonal Data

The 2040 Long Range Transportation Plan will remain in effect until the MPO Board adopts the 2045 LRTP. The 2040 LRTP was adopted by the MPO Board on December 11, 2015 and has been amended three times since adoption. The first two amendments (September 9, 2016 and October 14, 2016) are included in the final 2040 LRTP. The third amendment, May 25, 2018, was created as a standalone amendment and should be considered with the complete LRTP.

Below are links to the 2040 LRTP, the May 25, 2018 amendment and related technical documents. LRTPs prior to the 2040 LRTP may be obtained by contacting the MPO office at 239-252-5814.

**2040 LTRP AND AMENDMENTS**

2040 LRTP Executive Summary

2040 LRTP as Amended September 9, 2016 and October 14, 2016. The May 25, 2018 amendment while created as a stand-alone amendment, should be considered along with the full LRTP – 2040 LRTP Amendment Adoption Report May 25, 2018

2040 LRTE (Long Range Transit Element)
Mission Statement

“Those of us who live and work in Immokalee envision a future for our town. We see new business and job opportunities in international trade and distribution, agribusiness, ecotourism, recreation and entertainment, and the construction industry.

We see Immokalee as an attractive, sustainable community with affordable workforce housing, parks and outstanding schools – a place where people walk and bicycle to do their errands, and where parents are returning to school to finish their education and master new job skills. Main Street will have a Latin flavor – colorful plazas, outdoor cafes, shops and entertainment – attracting both the local community and the tourists who come to explore our unique ecology or entertainment at the Casino.”
Immokalee “MY HOME”

History

Immokalee is an unincorporated area in Collier County. Originally known as Gopher Ridge by the Seminole and Miccosukee Indians, Immokalee means "My Home" in the Mikasuki language, and also in Miccosukee, Mikisúkî or Hitchiti-Mikasuki, a Muskogean language. The area is one of the major tomato growing centers in the United States.

Demographics – U.S. Census Bureau, 2013-2017 American Community Survey

- Population - 25,686
- Median age - 28 years
- Median household income - $29,308

Transportation

The Immokalee Airport is a general aviation airport located one mile northwest of the central business district. This County-owned facility provides a great opportunity for business recruitment and economic diversification.

- Collier Area Transit (CAT) provides local bus service and paratransit.
- The main road through Immokalee is State Road 29. Other important county roads through the region are CR 29A (New Market Road) and CRA 846.

Community and Education

Immokalee is the center of the region's agriculture industry and home to many families who work the vast fields that produce a large amount of the United States' fresh produce.

The District School Board of Collier County is responsible for all public schools in Immokalee including five elementary schools, Immokalee Middle School and Immokalee High School. iTech technical college and Bethune Education Center provide additional training. RCMA Charter School and Pace Center for Girls are also in the community and provide alternative education programs. Ave Maria University is approximately 6 miles away in the community of Ave Maria.
What is a CRA?
Community Redevelopment Agency (CRA) refers to a public entity created by Collier County to implement the activities outlined under Chapter 163 of the Florida Statutes. The Board of County Commissioners (BCC), is the ex-officio governing Board of the CRA.

On March 14, 2000, the BCC adopted Resolutions 2000-82 and 2000-83, establishing the Collier County CRA and identifying two areas within unincorporated Collier County as areas in need of redevelopment. In 2016, Resolution 2016-198 was adopted to revise the bylaws to clarify the membership and terms of office. The purpose of this nine-member committee is to be the primary vehicle for community and professional input to the CRA for matters relating to the Immokalee Redevelopment Area. Terms are for three years.

How is CRA funding created?
Property values in the CRA are capped, or frozen, at the assessed value for a established base year (2000). Thereafter, any tax revenues due to increases in property values in excess of the base are dedicated to the redevelopment area. The generated revenue is known as tax increment financing and is used in the Immokalee CRA to leverage its redevelopment efforts.

What is a MSTU?
A Municipal Service Taxing Unit (MSTU) is a funding mechanism where community members, with Board approval, assess themselves to make improvements to their neighborhood and/or community area and provide additional services based on community desires.

The five-member advisory committee was created on October 22, 1985, to assist the Board of County Commissioners in the business affairs of the Immokalee Beautification Taxing District, and to prepare and recommend an itemized budget to carry out the business of the district for each fiscal year. In 2011, the CRA was designated to administer and manage the Immokalee MSTU.

Membership on the advisory committee represents the population within the Immokalee Beautification Taxing District. Four members must be permanent residents within the MSTU and one member may be an owner of residential or commercial property within the MSTU; this member may be an individual, an officer of a corporation, or a partner of a partnership. Terms are four years.

How is MSTU funding created?
The MSTU’s enabling ordinance establishes the maximum millage rate that can be levied to implement the mission of the MSTU. Annually, the Board of County Commissioners approves the millage rate and budget to implement the yearly work plan.
William L. McDaniel Jr., District 5 Commissioner

Boards and Committees:
- Chairman of Board of County Commissioners – 1/8/19 to 1/14/20
- Vice-Chairman to the Board of County Commissioners 1/9/18 to 1/8/19
- Serves on the NACo Environment, Energy and Land Use Steering Committee (EELU),
- Serves on the Southwest Florida Regional Planning Council (SWFRPC),
- Public Safety Committee 1/9/18 to 1/8/19
- County Government Productivity Committee 1/9/18 to 1/8/19
- Current co-Chair of the Immokalee CRA.

William L. McDaniel, Jr. was born in Franklin, Pennsylvania on March 25, 1961, the eldest of three children. His mother and sister still live in the Franklin area and his brother, a retired Marine Corps staff sergeant, also lives in NW Pennsylvania. A 1979 graduate of Rocky Grove High School, William enrolled at Clarion State University, where he majored in accounting and computer programming with a minor in economics. To pay for college, William worked as a carpenter. A job building a stable brought him to Naples in 1982, and he has lived in the area ever since.

After moving to Naples, William became a licensed real estate salesperson and, in 1985, he became a licensed Realtor. He founded the Realty Company in 1987, which he manages today, focusing on the sale, management and development of real estate in Southwest Florida. In 1998, he founded Big Island Excavating, Inc., a mining company with an office located in District 5 in eastern Collier County. The company, which William manages today, has operated mines in four Southwest Florida counties (Collier, Lee, Hendry and Charlotte) and employs more than 35 people. In 1999, William was a founding director of Marine National Bank. When the company was bought by Old Florida Bank in 2003, William was selected to represent the shareholders and to serve on the new board of Old Florida Bank, until its sale in 2007 to the Bank of Florida.

Among his civic activities, William is current the chairman of the Strategic Planning Committee of Goodwill of Southwest Florida and has served on the Board of Directors of that organization since 1998. He is founder of and the current president of the Corkscrew Island Neighborhood Association. From 2007 until early 2009, he served as the chairman of the Board of County Commissioners-appointed East of 951 Horizon Study Committee. He also served for two years on the Board of County Commissioners-appointed Rural Lands Stewardship Overlay Review Committee. In 2013, he was appointed by Gov. Rick Scott to the Collier County Housing Authority and has served on that Authority until his election as Collier County Commissioner on November 8, 2016.

William has two children: Kelley Marie, a 23-year-old student at Florida Gulf Coast University, and William III, who is a 19-year-old home schooled student. In their free time, the family enjoys outdoor activities like hunting, fishing and boating.
Dr. Frank Nappo, Immokalee CRA Chair

Dr. Frank Nappo of Naples has a longstanding involvement in volunteering and public service. He has served as a board member of the Naples Art Association and was President of the association’s board 2007-2011. He has served as President of Drug Free Collier from 2012 – 2016 serving on the board since 2008. He has served as President of Immokalee Housing and Family Services from 2012-2019 serving on the board since 2008. He was appointed to serve on the Governor’s Commission of Community Service, Volunteer Florida from 2011 – 2015. He was appointed to the Volunteer Florida Foundation from 2013 – 2016. In 2014 he was appointed to the Immokalee CRA and became Chair in 2016. He is a board member and past Secretary/Treasurer of Residential Options of Florida and a past board member of 1 by 1 Leadership.

Dr. Nappo is retired from a distinguished career in education including his role as Dean of Liberal Arts and Associate Professor at Burlington County College. Burlington County College is now known as Rowan College of Burlington. He earned his Ed. D. at Rutgers University and both his B.A. and M.A. degrees at Jersey City State College, now known as New Jersey City University.

Bernardo Barnhart, Immokalee MSTU Chair

Bernardo has been very involved in the local community for many years. He serves on various boards including the Rotary Club, Immokalee Chamber of Commerce, IHS Booster Club, and the Municipal Service Taxing Unit (MSTU). Since becoming the chair of the Immokalee MSTU board he has contributed significantly to the progression of the established MSTU. Mr. Barnhart married his high school sweetheart and is the proud father of three boys. He has been in banking for 17 years. He is an Immokalee High School graduate. He earned his B.A. at the University of Florida. In his spare time he broadcasts high school games on The Call radio station.
Joined the Collier County team in July 2017, coming from Charlotte County CRA where she was the Redevelopment Manager for over 13 years. Debrah has over 25 years experience in redevelopment, community planning, and economic development. She previously worked as a planner for Collier County from 1995-2001 where she developed and managed the Collier County Community Redevelopment Agency that included: agency creation, plan preparation and implementation for the Bayshore Gateway Triangle and Immokalee Community Redevelopment Areas. Debrah welcomes you to email her at Debrah.Forester@CollierCountyFL.gov.

Christie A. Betancourt
Operations Manager

Christie has been the Operations Manager for Collier County Immokalee Community Redevelopment Agency (CRA) since 2015. She has worked for Collier County a total of 20 years, 12 with the CRA and eight with Parks & Recreation. Since coming on board with the Immokalee CRA, Ms. Betancourt has contributed significantly to the development of the established CRA. In addition to her regular office duties at the CRA, Ms. Betancourt assists local Immokalee community members with logistical issues pertaining to grant programs and other governmental communication efforts. Ms. Betancourt invites you to contact her at any time with questions or for information about the Community Redevelopment Agency at Christie.Betancourt@colliercountyFl.gov.

The CRA welcomed Sean Callahan, Executive Director of Corp Business Operations, to the team in July 2018. Mr. Callahan provides a direct connection to the County Manager’s Office. Special thanks to Anita Jenkins who served in as Interim Director in Spring 2019.
Local Redevelopment Advisory Board
Dr. Frank Nappo, Chair
Estil Null, Vice-Chair
Michael Facundo
Anne Goodnight
Andrea Halman
Frank Leon
Edward “Ski” Olesky
Yvar Pierre

Lighting and Beautification MSTU
Bernardo Barnhart, Chair
Andrea Halman, Vice-Chair
Norma Garcia
Peter Johnson
Cherryle Thomas

Public meetings for the Immokalee CRA are held the third Wednesday of every month at 9:00 a.m.. Public meetings for the Immokalee MSTU are held the fourth Wednesday of every month at 8:30 a.m. All meetings are at 750 South Fifth Street, Immokalee, Florida 34142 unless otherwise noticed.
Immokalee Area Master Plan (IAMP):

The Immokalee Area Master Plan is a component of the Collier County Comprehensive Plan. Originally adopted in 1987, the IAMP provides the guiding goals, objectives and policies for land use in the community. The Board of County Commissioners (BCC) directed staff to update the IAMP and the process began in January 2018. The review focused on complementary land uses, economic vitality, mobility and environmental sustainability.

The Immokalee restudy public participation process included extensive engagement through meetings at the Immokalee Community Redevelopment Agency Advisory Board, Immokalee MSTU Advisory Board, Immokalee Chamber of Commerce and six advertised public workshops. Public workshops were announced and advertised in English, Creole and Spanish.

The IAMP was approved by the Board of County Commissioner on May 14, 2019 for transmittal to Department of Economic Opportunity (DEO). DEO provided comments on June 21, 2019. The plan was approved by the Collier County Planning Commission on October 31, 2019 and was approved by the BCC for final adoption on December 10, 2019.
Collier County Opportunity Zone Program:

Low Tax Opportunity Zones, established by the federal Tax Cut and Jobs Act of 2017, encourage long-term investment and job creation in targeted communities by reducing taxes for many job creators. They enhance the ability to attract businesses, developers and financial institutions to invest in targeted areas by allowing investors to defer capital gains taxes through investments in federally established Opportunity Funds.

These zones allow private investors to support distressed communities through private equity investment in business and real estate ventures. The incentive is deferral, reduction and potential elimination of certain federal capital gains taxes. U.S. investors hold trillions of dollars in unrealized capital gains in stocks and mutual funds alone, a significant untapped resource for economic development. Immokalee has 3 Census Tracts included in the Opportunity Zone. The Immokalee airport has parcels of shovel-ready land in the Opportunity Zone.

Commercial Façade Grant Program:

In accordance with Objective 1.2 in the Immokalee Area Master Plan, the CRA continued to provide financial incentives to businesses in Immokalee via the Commercial Façade Improvement Grant program. The CRA implemented the Program in October 2008. Since that time, 17 façade grants have been awarded to local businesses for a total of $294,621.67.

Eligible applicants may receive grant funding up to $20,000 as reimbursement, using a one-half (1/2) to 1 match with equal applicant funding for funding for façade improvements to commercial structures.
In 2019, FHERO was awarded a Regional Rural Development Grant in the amount of $97,500 which included $22,000 for the development of a Strategic Economic Development Plan for the Immokalee community. The consultant, VisionFirst, is tasked with developing a three-year plan for the community of Immokalee and eastern Collier County in partnership with the Immokalee Community Redevelopment Agency and Collier County Economic Development Office. The plan is completed in June 2020.

**Southwest Florida Regional Planning Council (SWFRPC) for the Brownfields Assessment Grant:**

The Southwest Florida Brownfields Coalition (SWFBC) requested $600,000 in assessment funding to provide support to perform community-wide hazardous substance and petroleum assessments. The Coalition includes all of Glades and Hendry Counties, as well as the Immokalee portion of Collier County. The awarded funding will support economic development projects generating a positive outcome for the region. The SWFBC’s goal is to collectively mitigate the economic and environmental impacts of Brownfield sites in the tri-county region.

**Immokalee Impact Fee Installment Payment Pilot Program:**

On July 11, 2017, the BCC adopted Ordinance 2017-34 that established an Impact Fee Installment Payment Pilot Program for the Immokalee CRA. The ordinance provides an alternative to paying impact fees in full as a prerequisite for the issuance of a Certificate of Occupancy.

A fee payer may pay impact fees in installments rather than a lump sum by entering into an impact fee installment payment program agreement with Collier County. This arrangement allows installment payments as a special assessment levied as non-ad valorem tax against the subject property. The program took effect October 1, 2017.
MSTU PROJECTS

Services of the Immokalee Beautification MSTU consist of managing the maintenance of all public areas along Main Street (SR 29) and First Street (CR 846) within the limits of the Immokalee Urban Area. A&M Property Maintenance, a local Immokalee vendor, has been providing great service by performing various maintenance and repair services, such as lawn mowing, sidewalk and gutter cleaning, landscape maintenance, irrigation system management, and installing banners and holiday decorations.

In 2018, the MSTU board approved two monument designs from Q. Grady Minor & Associates, P.A. (Grady Minor) for monuments located at the Farm Workers Village entrance (Panther Crossing) on SR 29 and on the corner of South 1st and East Eustis Avenue located across the Seminole Casino Hotel Immokalee. In late 2019, Lykins was awarded the construction contract in the amount of $48,815 to do repairs to the monument located on SR29 and New Market Road, replace the monument located on South 1st Street and East Eustis Avenue. Those two monuments will be completed in early 2020. The third monument will go out for bid in early 2020 and should be constructed by the end of 2020.
Lake Trafford Road Projects

It includes design and construction of 20 miles of concrete sidewalks; a bike boulevard network; a shared-use path; street lighting; bus shelters; a new transit center; landscaping; drainage improvements; and intersection and traffic calming retreats.

The design/build portion of this project is set to start Winter 2020 and construction is set to be completed Winter 2023.

Immokalee Complete Streets TIGER Grant – $16,415,864 Project total. Funding sources are FHWA grand funds (80%) = $13,132,691 County match funds (20%) = $3,283,173.

Transportation Investment Generation Economic Recovery (TIGER) Grant:

Lake Trafford Road Projects
In June 2019, through a competitive process, the Immokalee CRA was selected and awarded grant funds for additional sidewalk improvements along the southside of Immokalee. The CRA received a total of $676,365 of HUD funding allocation for CDBG projects. The Immokalee Sidewalk 2018 Improvement Project will allow the CRA to complete sidewalk improvements along a portion of Carver Street & South 5th Street. The total project cost is estimated at $867,000. This project is part of a sidewalk implementation program in Immokalee, which will provide many benefits including safety, mobility, and healthier communities. The sidewalks will make the community more attractive to potential businesses to come to the community, thus will increase job opportunities. Construction is expected to be completed in October 2020.

Immovkalee Main Street Pedestrian Safety Improvements Project:

The CRA is continuing to coordinate with FDOT to improve pedestrian safety along Main Street. The MSTU provided an advance deposit of $125,342 to FDOT for installation of holiday attachments on 30 light poles and all efforts associated with adding the attachments, including banner arms, GFCI outlets, additional conductors, mobilization and maintenance of traffic at SR29 from 1st Street North to 9th Street North in Immokalee. Improvements also include a new signal at Third Street, consolidating the midblock crossing and signage. The construction contract was awarded in December 2019 and expected to be constructed by September 2020. The total project cost is estimated at 1.98 Million.
The North 3rd Street Drainage proposed project is located on North 3rd Street between 2nd Avenue and Roberts Avenue West. The project would include roadside swales, installation of inlets on 3rd Street, construction of a storm drainpipe system to alleviate ponding and allow conveyance southward to the storm drain system on West Main Street. Cost for repairs is estimated at $600,000.

Immokalee CRA collaborated with Collier County Growth Management Stormwater Department to apply for $1,200,000 of Community Development Block Grant Disaster Recover (CDBG-DR) funds to improve identified flood risk areas in Immokalee. In January 2020, DEO notified Collier County of Notice of Intent to Award – Irma Infrastructure funds in the amount up to $591,374.

The Eden Garden Bypass Drainage Improvement proposed project is located is the area south of Westclox St., east of Boxwood Dr., west of Carson Rd., and generally north and northeast of Eden Gardens. The project would construct a new ditch along the northern boundary of Eden Gardens, install a 24” pipe under Boxwood Dr. to tie into the existing ditch along the northwest boundary of Eden Gardens to convey flows further west. Cost for repairs is estimated at $600,000. In January 2020, DEO notified Collier County of Notice of Intent to Award – Irma Infrastructure funds in the amount up to $591,374.
SR 82 Road Widening Project Gator Slough Lane to SR 29:

The Florida Department of Transportation (FDOT) held an information session for the community to illustrate plans and renderings for the up and coming four lane roadway widening project which is to include a roundabout. Improvements will be made to a stretch of 3.2 miles of roadway. The community outreach manager is Lisa Macias. The Project Manager is Dennis Day.

**Features:**
- Shoulder (5 feet wide)
- Bike Lanes on south side
- Sidewalk (5 feet wide) on north side
- Median (54 feet wide)
- Multi-use Trail (10 Feet) along south side

**Project Outline:**
- Scheduled to begin towards the end of 2019
- Construction ending in 2022
- Estimated cost of $29 million
- Contractor is Ajax Paving Industries of Florida

**Safe Route to School: Eden Park Elementary School Sidewalks**
- 6’ Sidewalk on the south and west side of the road.
- Construction costs $663,000.
- Funded with Safe Routes to School funds in FY 21/22.
The CRA completed the Immokalee Drive Fence replacements project. The fence was damaged during Hurricane Irma. Fence will be reimbursement through FEMA.

Immokalee CRA continued its collaboration with the Immokalee Unmet Needs Coalition to meet the needs of the community with disaster related housing needs:

In early 2019 Collier County Transportation Department repaired the 11 lightpoles that were damaged during Hurricane Irma.

The Immokalee Unmet Needs Coalition (IUNC) is a long-term recovery group that formed in the fall of 2017 as the result of Hurricane Irma. This group is composed of non-profits, faith based, local, state or national organizations who work together to meet the unmet of Immokalee residents impacted by disaster. The IUNC works in collaboration with other agencies to assess needs, offer resources and ensure that residents are assisted after their resources (FEMA, SBA loans, and personal insurance) have been exhausted. In 2019 the Coalition rebuilt five homes that were destroyed during Hurricane Irma and assisted with several home repairs. The Housing Task Force Committee is dedicated to immediate and long-term housing needs of the community of Immokalee. In December 2019, the committee revised the Disaster Recover and Resiliency Plan that includes short and long-term efforts that serves as an Action Plan for the community.
2019 was a busy year for both business development and expansion, as well as infrastructure improvements in the community. Staff, the CRA and MSTU advisory boards attended various ceremonies and provided support for the following Immokalee businesses:

- **ECONOMIC DEVELOPMENT**

  - **Lozano’s Mini Mart** proposed improvements on December 5, 2019. Lozano’s Mini Mart held a Ribbon cutting for their new business located at 102 New Market Rd.

  - **KFC** is located on North 15th Street in Immokalee.

  - **Guadalupe Center**

  - **Monaghan Family Early Childhood Education Campus**

  - **Childcare campus located at 1170 Harvest Drive.**

  - **Lozano’s Mini Mart proposed improvements**
CONSTRUCTION HIGHLIGHTS

Shelter for Abused Women & Children new development in Immokalee.

Habitat for Humanity development at Esperanza Place in Immokalee.

Burger King rebuild is located on North 15th Street in Immokalee.
PROJECTS ON THE HORIZON

Proposed Immokalee Foundation Learning Lab 18-home subdivision in Immokalee.

The Learning Lab is an 18-home subdivision being created by the Immokalee Foundation Engineering and Construction Management pathway students in Immokalee.

Proposed 7-Eleven will be located on the corner of North 9th & Main Street in Immokalee.

Proposed Guadalupe Campus in Immokalee.
The CRA hosted the 6th Annual Tree Lighting Event on December 05, 2019 at the Immokalee Zocalo Plaza with the help of the MSTU, the Seminole Casino Hotel, Collier County Parks & Recreation, the Immokalee Chamber of Commerce, the Sheriff’s Department and the Immokalee Fire Department.

Immokalee Cattle Drive and Jamboree was held on March 09, 2019. This annual event is organized by the Immokalee Pioneer Museum at Roberts Ranch. The Immokalee Chamber of Commerce and the CRA were sponsors of the event.
Christmas Around the World Parade & Gala
was held on December 14, 2019. This annual event is
organized by Collier County Parks & Recreation and the
Immokalee Chamber of Commerce. The CRA manned a
booth inside of Whoville and were sponsors of the event.
The 2000 Community Development Plan includes a prioritization of projects and initiatives for capital and other proposed expenditures. The Immokalee CRA is scheduled to sunset in 2030. The following table provide the 2000 status report of Capital and other proposed projects as identifies in the Plan (page 42-48).

<table>
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<th>PROJECT NAME</th>
<th>TOTAL COST</th>
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| **South Immokalee**              |            |     |             |                          |
| Stormwater Management Improvements | TBOL      |     | MSBU/grants  |                          |
| Streetlights                     | TBOL       |     | MSTU/grants  |                          |
| Land Acquisition                 | TBOL       |     | Grants       |                          |
| Commercial Rehabilitation        | TBOL       |     | Grant, Main Street | |
| Housing Development              | TBOL       |     | Grants       |                          |
| Permitting/Development Fees      | TBOL       |     | Grants       |                          |
| Marketing                        | TBOL       |     | Grants       |                          |

<p>| <strong>Main Street Program</strong>          |            |     |             |                          |
| Parking Lot Improvements         | TBOL       |     | MSTU/grants  |                          |
| Commercial Rehabilitation        | TBOL       |     | Grants       |                          |
| Trash Incentive Program          | TBOL       |     | Grants       |                          |
| Land Acquisition                 | TBOL       |     | Grants       |                          |
| Permitting/Development Fees      | TBOL       |     | Grants       |                          |
| Sidewalks                        | TBOL       |     | Grants/state/local | |
| Enclose Drainage Swales          | TBOL       |     | Grants/state/local/MSBU | |</p>
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<td></td>
<td>TBDL</td>
<td>Grants/state/local/fed</td>
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<tr>
<td>Marketing</td>
<td></td>
<td>TBDL</td>
<td>Grants</td>
<td></td>
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<tr>
<td><strong>New Market Road</strong></td>
<td></td>
<td>TBDL</td>
<td>Impact Fees/Grants/Gas Tax</td>
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<tr>
<td>Loop Road Construction</td>
<td></td>
<td>TBDL</td>
<td>Grants/state</td>
<td></td>
</tr>
<tr>
<td>Renovation to State Farmers Market</td>
<td></td>
<td>TBDL</td>
<td>Grants</td>
<td></td>
</tr>
<tr>
<td>Zoning Overlay</td>
<td></td>
<td>TBDL</td>
<td>Ad Valorem</td>
<td></td>
</tr>
<tr>
<td><strong>Lake Trafford</strong></td>
<td></td>
<td>TBDL</td>
<td>Ad Valorem</td>
<td></td>
</tr>
<tr>
<td>Marketing</td>
<td></td>
<td>TBDL</td>
<td>Grants</td>
<td></td>
</tr>
<tr>
<td>Land Acquisition</td>
<td></td>
<td>TBDL</td>
<td>Grants</td>
<td></td>
</tr>
<tr>
<td>Permitting/Development Fees</td>
<td></td>
<td>TBDL</td>
<td>Grants</td>
<td></td>
</tr>
<tr>
<td>Housing Development</td>
<td></td>
<td>TBDL</td>
<td>Grants</td>
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<tr>
<td>Housing Rehabilitation</td>
<td></td>
<td>TBDL</td>
<td>Grants</td>
<td></td>
</tr>
<tr>
<td>Streetlights</td>
<td></td>
<td>TBDL</td>
<td>Grants</td>
<td></td>
</tr>
<tr>
<td>Sidewalks</td>
<td></td>
<td>TBDL</td>
<td>Grants</td>
<td></td>
</tr>
<tr>
<td><strong>Neighborhood Revitalization</strong></td>
<td></td>
<td>TBDL</td>
<td>Grants</td>
<td></td>
</tr>
<tr>
<td>Land Acquisition</td>
<td></td>
<td>TBDL</td>
<td>Grants</td>
<td></td>
</tr>
<tr>
<td>Permitting/Development Fees</td>
<td></td>
<td>TBDL</td>
<td>Grants</td>
<td></td>
</tr>
<tr>
<td>Infrastructure Improvements</td>
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<td>TBDL</td>
<td>Grants</td>
<td></td>
</tr>
<tr>
<td>Landscaping</td>
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<tr>
<td>Park Improvements</td>
<td></td>
<td>TBDL</td>
<td>Grants</td>
<td></td>
</tr>
<tr>
<td><strong>Immokalee Regional Airport &amp; Immokalee Regional Park</strong></td>
<td></td>
<td>TBDL</td>
<td>Grants</td>
<td></td>
</tr>
<tr>
<td>Replacement and refurbishing of runway lights along Runway 9-27</td>
<td><strong>$175,000</strong></td>
<td>$35,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Phase I Construction of taxiway from runway system to new t-hangar building</td>
<td><strong>$162,500</strong></td>
<td>$32,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Phase II Construction of taxiway from runway system to new t-hangar building</td>
<td><strong>$162,500</strong></td>
<td>$32,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Remove wetland from proposed taxiway and t-hangar development area and mitigate for environmental impact</td>
<td><strong>$55,000</strong></td>
<td>$11,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construct a bulk storage / maintenance hangar</td>
<td><strong>$400,000</strong></td>
<td>$200,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construct a t-hangar building with taxilane</td>
<td><strong>$500,000</strong></td>
<td>$250,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construct a bulk storage / maintenance hangar</td>
<td><strong>460,000</strong></td>
<td>$230,000</td>
<td></td>
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<tr>
<td>Construct a t-hangar building with taxilane</td>
<td><strong>$455,000</strong></td>
<td>$227,500</td>
<td></td>
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<tr>
<td>Construct a t-hangar building with taxilane</td>
<td><strong>$509,000</strong></td>
<td>$254,500</td>
<td></td>
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</tr>
<tr>
<td>Construct a t-hangar building with taxilane</td>
<td><strong>$475,000</strong></td>
<td>$237,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Conceptual ERP</td>
<td><strong>$350,000</strong></td>
<td>$70,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rehabilitate Runway 18-36</td>
<td><strong>$900,000</strong></td>
<td>$120,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rehabilitate runway 9-27; Rehabilitate Runway 18-36 to address safety issues</td>
<td><strong>$800,000</strong></td>
<td>$120,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Expand Apron; Rehabilitate Runway 9-27 to address safety issues</td>
<td><strong>$350,000</strong></td>
<td>$70,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Expand aircraft parking to meet parking demands</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PROJECT NAME</td>
<td>TOTAL COST</td>
<td>TIF</td>
<td>LOCAL FUNDS</td>
<td>SOURCE</td>
</tr>
<tr>
<td>------------------------------------------------------------------------------</td>
<td>------------</td>
<td>------</td>
<td>-------------</td>
<td>--------</td>
</tr>
<tr>
<td>Acquire and install emergency generator</td>
<td>$100,000</td>
<td></td>
<td>$20,000</td>
<td></td>
</tr>
<tr>
<td>Construct a U.S. Customs Facility and aircraft apron</td>
<td>$230,000</td>
<td></td>
<td>$46,000</td>
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</tr>
<tr>
<td>Design and permit extension of Runway (Design and DRI Phase)</td>
<td>$250,000</td>
<td></td>
<td>$12,500</td>
<td></td>
</tr>
<tr>
<td>Construct extension of Runway</td>
<td>$1,750,000</td>
<td></td>
<td>$87,500</td>
<td></td>
</tr>
<tr>
<td>Phase II Construction of taxiway from runway system to new t-hangar building</td>
<td>$162,500</td>
<td></td>
<td>$32,500</td>
<td></td>
</tr>
<tr>
<td>Manufacturing Incubator Phase II Construct a manufacturing assembly, wet processing bay and bonded storage facility</td>
<td>$480,000</td>
<td></td>
<td>$48,000</td>
<td></td>
</tr>
<tr>
<td>Airpark Boulevard Extension (Extend roads and all utilities including, but not limited to water main, sanitary sewer line, underground three-phase electric, telephone service and drainage swales along the entire length of road extension)</td>
<td>$179,000</td>
<td></td>
<td>$17,900</td>
<td></td>
</tr>
<tr>
<td>Fill, grade and install primary drainage system on various airside and landside sites for future development</td>
<td>$480,250</td>
<td></td>
<td>$48,025</td>
<td></td>
</tr>
<tr>
<td>Motor-sports Racing Complex Infrastructure (Master plan project and construct restrooms, showers, campground facilities and spectator parking)</td>
<td>$8,885,760</td>
<td></td>
<td>$2,202,925</td>
<td></td>
</tr>
</tbody>
</table>
## 2019 WORK PLAN

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>TOTAL COST</th>
<th>TIF</th>
<th>LOCAL FUNDS</th>
<th>SOURCE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Immokalee Drive Fence (FEMA)</td>
<td>$8,950</td>
<td>$8,950</td>
<td></td>
<td>TIF/FEMA Reimbursement FY2019 funded completed FY2020</td>
</tr>
<tr>
<td>Sidewalk Improvements South Immokalee Carver &amp; South Fifth Street</td>
<td>$867,000</td>
<td>$190,635</td>
<td>CDBG $676,365</td>
<td>Grant/TIF FY2019 $100,000 FY2020 $90,635</td>
</tr>
<tr>
<td>Marketing and Promotions</td>
<td>$3,086</td>
<td>$3,086</td>
<td></td>
<td>TIF</td>
</tr>
<tr>
<td>Zocalo Plaza Maintenance</td>
<td>$10,000</td>
<td>$30,000</td>
<td>County $10,000 MSTU $10,000</td>
<td>TIF,County, Ad Valorem</td>
</tr>
<tr>
<td>Stormwater Corrective Action Project Design of 4 Areas South Immokalee Eden Gardens Drainage Impr Lake Trafford Memorial Gardens Methodist Church Drainage</td>
<td>$95,000</td>
<td>$23,750</td>
<td>County $47,500 MSTU $23,750</td>
<td>TIF,County, Ad Valorem</td>
</tr>
<tr>
<td>Residential Options of Florida (ROOF) Grant Program</td>
<td>$30,000</td>
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</table>

## 2020 WORK PLAN

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>TOTAL COST</th>
<th>TIF</th>
<th>LOCAL FUNDS</th>
<th>SOURCE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Redevelopment Plan update</td>
<td>$75,000</td>
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<td></td>
<td>TIF</td>
</tr>
<tr>
<td>Sidewalk Improvements South Immokalee Carver &amp; South Fifth Street</td>
<td>$867,000</td>
<td>$190,635</td>
<td>CDBG $676,365</td>
<td>Grant/TIF</td>
</tr>
<tr>
<td>Sidewalk Improvements South Immokalee West Eustis Avenue</td>
<td>$380,000</td>
<td>$20,000</td>
<td>CDBG $300,000 MSTU $60,000</td>
<td>Grant/TIF/Ad Valorem</td>
</tr>
<tr>
<td>Neighborhood Focus Area</td>
<td>$30,000</td>
<td>$15,000</td>
<td>$15,000 EP2 Grant</td>
<td>TIF/Grant</td>
</tr>
<tr>
<td>Main Street Initiative</td>
<td>$50,000</td>
<td>$50,000</td>
<td></td>
<td>TIF</td>
</tr>
<tr>
<td>Demolition Program</td>
<td>$20,000</td>
<td>$20,000</td>
<td></td>
<td>TIF</td>
</tr>
<tr>
<td>Stormwater</td>
<td>$50,000</td>
<td>$50,000</td>
<td></td>
<td>TIF</td>
</tr>
<tr>
<td>Commercial Facade Grant</td>
<td>$40,000</td>
<td>$40,000</td>
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<td>TIF</td>
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</tbody>
</table>
PRIORITIES FOR 2019

1  Land Use Planning
   1.1 Immokalee Area Master Plan & Future Land Use Map (FLUM)
   1.2 Redevelopment Plan

2  Economic Development
   2.1 Marketing & Branding
   2.2 Attract new and Retain existing Businesses
   2.3 Develop Properties in Immokalee
   2.4 Tourism/Ecotourism

3  Infrastructure Improvements – (5 Year Capital Improvements Plan)
   3.1 Develop Sidewalk Plan
   3.2 Stormwater & Drainage Improvements
   3.3 Lighting Improvements
   3.4 Housing Improvements
   3.5 Road Improvements

4  Improve Immokalee Campaign
   4.1 Develop Education Program
   4.2 Community Outreach

5  Coordination
   5.1 Improve Range of Human Services
   5.2 Coordination with Collier County & Regulatory Agencies
   5.3 Seek Grant Funds/Leverage funds
The Redevelopment Trust Fund was established in 2000, which set the tax base at $148,645,590. The January 2019 assessed real property value was reported at $330,798,753. The related tax increment value for the 2019 budget was $182,153,163, which resulted in a tax increment budget of $756,600.

Collier County, Florida
Immokalee CRA
FY-2019 Budget to Actual
CRA Operations, Debt and Grants
Fund 186

This report includes the most recent complete audit report of the redevelopment trust funds as required in s.163.387 (8). The most recent complete financial statements is contained in the 2018 Collier County Comprehensive Annual Financial Report (CAFR) https://apps.collierclerk.com/finance-4/finance-and-investment-reports/comprehensive-annual-financial-reports-cafr.
### Immokalee Beautification Municipal Services Taxing Unit

#### Schedule of Revenues & Expenditures - Budget to Actual

Collier County, Florida
Immokalee CRA Managed MSTU
FY-2019 Budget to Actual
Immokalee Beautification MSTU
Fund 162

<table>
<thead>
<tr>
<th>Revenues</th>
<th>Adopted Budget</th>
<th>Amended Budget</th>
<th>YTD Actual</th>
<th>Variance to Amended Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning Balance</td>
<td>$680,200.00</td>
<td>$702,349.50</td>
<td>$797,400.00</td>
<td>$95,050.50</td>
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<tr>
<td>Ad Valorem Taxes</td>
<td>$364,400.00</td>
<td>$364,400.00</td>
<td>$372,163.68</td>
<td>$7,763.68</td>
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<tr>
<td>Interest</td>
<td>$6,700.00</td>
<td>$6,700.00</td>
<td>$30,404.95</td>
<td>$23,704.95</td>
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<tr>
<td>Misc., TC &amp; PA Trans</td>
<td>$-</td>
<td>$-</td>
<td>$15,228.79</td>
<td>$15,228.79</td>
</tr>
<tr>
<td><strong>Total Sources</strong></td>
<td><strong>$1,051,300.00</strong></td>
<td><strong>$1,073,449.50</strong></td>
<td><strong>$1,215,197.42</strong></td>
<td><strong>$141,747.92</strong></td>
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</table>

<table>
<thead>
<tr>
<th>Expenditures</th>
<th>Adopted Budget</th>
<th>Amended Budget</th>
<th>Budget to Actual</th>
<th>Variance to Amended Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Exp.</td>
<td>$258,800.00</td>
<td>$280,949.50</td>
<td>$217,666.35</td>
<td>($63,283.15)</td>
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<tr>
<td>Capital</td>
<td>$100,000.00</td>
<td>$100,000.00</td>
<td>$55,150.50</td>
<td>($44,849.50)</td>
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<tr>
<td>Reimburse Fund 112</td>
<td>$15,800.00</td>
<td>$15,800.00</td>
<td>$15,800.00</td>
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<tr>
<td>Cost of Tax Collection</td>
<td>$12,300.00</td>
<td>$12,300.00</td>
<td>$10,938.28</td>
<td>($1,361.72)</td>
</tr>
<tr>
<td>Mgt Fee to CRA</td>
<td>$85,000.00</td>
<td>$85,000.00</td>
<td>$85,000.00</td>
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</tr>
<tr>
<td>Reserve</td>
<td>$579,400.00</td>
<td>$579,400.00</td>
<td>-</td>
<td>($579,400.00)</td>
</tr>
<tr>
<td><strong>Total Uses</strong></td>
<td><strong>$1,051,300.00</strong></td>
<td><strong>$1,073,449.50</strong></td>
<td><strong>$334,936.13</strong></td>
<td><strong>($738,513.37)</strong></td>
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</tbody>
</table>

### Immokalee CRA Managed Road Segment

#### Immokalee Road & SR 29

#### Schedule of Revenues & Expenditures - Budget to Actual

Collier County, Florida
Immokalee CRA Managed Road Segment
FY-2019 Budget to Actual
Immokalee Road & State Road 29
Fund 111-163805

<table>
<thead>
<tr>
<th>Revenues</th>
<th>Adopted Budget</th>
<th>Amended Budget</th>
<th>Actual</th>
<th>Variance to Amended Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Cost Unincorp Gen't Fund</td>
<td>$212,500.00</td>
<td>$212,500.00</td>
<td>$203,065.69</td>
<td>($9,434.31)</td>
</tr>
<tr>
<td><strong>Total Sources</strong></td>
<td><strong>$212,500.00</strong></td>
<td><strong>$212,500.00</strong></td>
<td><strong>$203,065.69</strong></td>
<td><strong>($9,434.31)</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenditures</th>
<th>Adopted Budget</th>
<th>Amended Budget</th>
<th>Actual</th>
<th>Variance to Amended Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Landscape Material</td>
<td>$41,300.00</td>
<td>$41,300.00</td>
<td>$20,877.28</td>
<td>($20,422.72)</td>
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<tr>
<td>Contractual Maintenance</td>
<td>$140,000.00</td>
<td>$140,000.00</td>
<td>$157,751.25</td>
<td>$17,751.25</td>
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<tr>
<td>Trash</td>
<td>$11,000.00</td>
<td>$11,000.00</td>
<td>$7,494.96</td>
<td>($3,505.04)</td>
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<tr>
<td>Water &amp; Electricity</td>
<td>$19,000.00</td>
<td>$19,000.00</td>
<td>$16,492.60</td>
<td>($2,507.40)</td>
</tr>
<tr>
<td>Sprinkler/Other Supplies</td>
<td>$1,200.00</td>
<td>$1,200.00</td>
<td>$449.60</td>
<td>($750.40)</td>
</tr>
<tr>
<td><strong>Total Uses</strong></td>
<td><strong>$212,500.00</strong></td>
<td><strong>$212,500.00</strong></td>
<td><strong>$203,065.69</strong></td>
<td><strong>($9,434.31)</strong></td>
</tr>
</tbody>
</table>
Advisory Board Application Form

Collier County Government
3299 Tamiami Trail East, Suite 800
Naples, FL 34112
(239) 252-8400

Application was received on: 3/6/2020 12:48:52 PM.

Name: Edward "Ski" Olesky  Home Phone: 

Home Address: 6001 Lake Trafford Road
City: Immokalee  Zip Code: 34142

Phone Numbers
Business: 239-657-2401

E-Mail Address: SkiOklesky@hotmail.com

Board or Committee: Immokalee Local Redevelopment Advisory Committee

Category: Business

Place of Employment: Lake Trafford Marina/Airboats & Alligators

How long have you lived in Collier County: more than 15

How many months out of the year do you reside in Collier County: I am a year-round resident

Have you been convicted or found guilty of a criminal offense (any level felony or first degree misdemeanor only)? No

Not Indicated

Do you or your employer do business with the County? No

Not Indicated

NOTE: All advisory board members must update their profile and notify the Board of County Commissioners in the event that their relationship changes relating to memberships of organizations that may benefit them in the outcome of advisory board recommendations or they enter into contracts with the County.

Would you and/or any organizations with which you are affiliated benefit from decisions or
recommendations made by this advisory board? No

Are you a registered voter in Collier County? Yes

Do you currently hold an elected office? Yes

Do you now serve, or have you ever served on a Collier County board or committee? Yes

I currently serve on the Immokalee Local Redevelopment Advisory Committee, the Collier County Tourist Development Council, the Collier County Parks & Recreation Board, the Collier Health Service Board, the Immokalee Rotary Club, and the Immokalee Chamber of Commerce board. I have service in the past on the Immokalee Master Plan & Visioning Committee and the Immokalee Enterprise Zone Agency Board.

Please list your community activities and positions held:
Civilian Deputy with the Collier County Sherriff’s Department and volunteer as Santa Clause for all the Collier and Lee County Schools

Education:
High School Diploma

Experience / Background
I am a master electrician. I am also a business owner in Immokalee.
| Member            | Jan 18' | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan 19' | Feb | Mar | Apr | May | June | July | Aug | Sep | Oct | Nov | Dec | Jan 20' | Feb | Mar | Apr | May | June | July | Aug | Sep | Oct | Nov | Dec |
|-------------------|---------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|---------|-----|-----|-----|-----|------|------|-----|-----|-----|-----|-----|---------|-----|-----|-----|-----|------|------|-----|-----|-----|-----|-----|
| Frank Nappo       | X       | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | NM      | X   | X   | X   | X   | X    | X    | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   |
| Edward “Ski” Olesky | X       | X   | X   | X   | X   | X   | NM  | X   | X   | X   | X   | X   | X   | A       | X   | X   | X   | X   | X    | X    | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   |
| Estil Null        | X       | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | X       | X   | X   | X   | X   | X    | X    | A   | X   | X   | X   | X   | X   | X   | X   | X   | X   |
| Andrea Halman     | X       | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | A       | X   | X   | X   | X   | X    | X    | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   |
| Michael “Mike” Facundo | A     | A   | A   | A   | A   | A   | A   | A   | A   | A   | A   | A   | A   | A       | A   | A   | A   | A   | A    | A    | A   | A   | A   | A   | A   | A   | A   | A   | A   | A   |
| Yvar Pierre       | X       | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | A       | X   | X   | X   | X   | X    | X    | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   |
| Patricia “Anne” Goodnight | X   | X   | X   | X   | X   | X   | A   | X   | X   | X   | X   | X   | X   | X       | X   | X   | X   | X   | X    | X    | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   |
| Linda Oberhaus    | A       | A   | A   | A   | A   | A   | A   | A   | A   | A   | A   | A   | A   | A       | A   | A   | A   | A   | A    | A    | A   | A   | A   | A   | A   | A   | A   | A   | A   | A   |
| Julian Morgan     | X       | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | X   | A       | X   | X   | X   | X   | X    | X    | A   | X   | X   | X   | X   | X   | X   | X   | X   | X   |

**Committee Member**

| Enclosure 10 |

Imokalee Local Redevelopment Advisory Board Member Attendance Log FY 2018-2020
<table>
<thead>
<tr>
<th>Case Number</th>
<th>Case Type</th>
<th>Inspector</th>
<th>Location Description</th>
<th>Detailed Description</th>
</tr>
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<tbody>
<tr>
<td>CEPM20200000888</td>
<td>PM</td>
<td>John Connett</td>
<td>Immokalee</td>
<td>Inspectors noted that the property has 4 dogs in the small bedroom with no kitchen or restroom. Two of the dogs were found on the property. The house has a covered carport. The property has a carport that is directly across the street from The Collier County Growth Management Board. Property is located on 8th Avenue and SW 19th St.</td>
</tr>
<tr>
<td>CEPM20200000891</td>
<td>PM</td>
<td>Steven Lopez-Silvero</td>
<td>Immokalee</td>
<td>Property has a dog on the property. (not chained) Two sheds occupied by tenants. One shed is white and has no door or proper roof (red). The other shed is occupied by a tenant.</td>
</tr>
<tr>
<td>CENA20200000864</td>
<td>NA</td>
<td>Maria Rodriguez</td>
<td>Immokalee</td>
<td>Inspectors found that there is litter on the property. (not chained)</td>
</tr>
<tr>
<td>CENA20200000867</td>
<td>NA</td>
<td>Maria Rodriguez</td>
<td>Immokalee</td>
<td>Inspectors found that there is litter on the property. (not chained)</td>
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<td>CENA20200000868</td>
<td>NA</td>
<td>Maria Rodriguez</td>
<td>Immokalee</td>
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<td>CENA20200000869</td>
<td>NA</td>
<td>Maria Rodriguez</td>
<td>Immokalee</td>
<td>Inspectors found that there is litter on the property. (not chained)</td>
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Enclosure 11
<table>
<thead>
<tr>
<th>Case Number</th>
<th>Date</th>
<th>Staff Name</th>
<th>Location</th>
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<th>Note</th>
</tr>
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</table>
| CENA20200000978 | 01/28/2020 | Maria Rodriguez | Immokalee District | Open | Notes from CCSO are as follows...On 01-26-20 Dist. 8 Patrol was dispatched to 302 Weeks Terr. for a Burglary/Aggravated Assault. Investigation yielded one arrest. While there, the responding officer noted a code violation—apparently one of the parties involved lives in tents. (Note) while her the responding officer noted a vehicle unsecured vehicles. Multiple vehicles unsecured vehicles.

Gold car.

<table>
<thead>
<tr>
<th>Case Number</th>
<th>Date</th>
<th>Staff Name</th>
<th>Location</th>
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<th>Note</th>
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| CENA20200001032 | 02/08/2020 | Maria Rodriguez | Immokalee District | Open | Notes from CCSO are as follows...On 01-26-20 Dist. 8 Patrol was dispatched to 302 Weeks Terr. for a Burglary/Aggravated Assault. Investigation yielded one arrest. While there, the responding officer noted a code violation—apparently one of the parties involved lives in tents. (Note) while her the responding officer noted a vehicle unsecured vehicles. Multiple vehicles unsecured vehicles.

Gold car.

<table>
<thead>
<tr>
<th>Case Number</th>
<th>Date</th>
<th>Staff Name</th>
<th>Location</th>
<th>Status</th>
<th>Note</th>
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| CENA20200001077 | 02/27/2020 | Maria Rodriguez | Immokalee District | Open | Notes from CCSO are as follows...On 01-26-20 Dist. 8 Patrol was dispatched to 302 Weeks Terr. for a Burglary/Aggravated Assault. Investigation yielded one arrest. While there, the responding officer noted a code violation—apparently one of the parties involved lives in tents. (Note) while her the responding officer noted a vehicle unsecured vehicles. Multiple vehicles unsecured vehicles.

Gold car.
<table>
<thead>
<tr>
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<tbody>
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<tr>
<td>CESS20200001212</td>
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<tr>
<td>CESS20200001214</td>
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<tr>
<td>CESS20200001230</td>
<td>Closed</td>
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<tr>
<td>CESS20200001232</td>
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<tr>
<td>CESS20200001234</td>
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- **Immokalee CRA**
<table>
<thead>
<tr>
<th>Case Number</th>
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<tbody>
<tr>
<td>CENA20200001549</td>
<td>CRA</td>
<td>Immokalee District, 1602 Provost Lane</td>
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<tr>
<td>CENA20200001550</td>
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<td>Immokalee District, 893 Lee St.</td>
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<tr>
<td>CENA20200001551</td>
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<td>Immokalee District, 39 N. 9th Street</td>
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<tr>
<td>CENA20200001552</td>
<td>CRA</td>
<td>Immokalee District, 803 Lee St.</td>
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<tr>
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<tr>
<td>CENA20200001554</td>
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**Imagery**
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<tr>
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<th>License Plate</th>
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<td>cEV20200002000</td>
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<td>cEV20200002001</td>
<td>Open</td>
<td>cEV20200002002</td>
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<tr>
<td>82031-N13M</td>
<td>black truck with no tags and flat tires</td>
<td>815-203-A8S</td>
<td>black truck with no tags and pull trailer with no tags</td>
<td>1865-966-K8Y</td>
<td>gray Yukon with no tags</td>
</tr>
<tr>
<td>15-203-L6T</td>
<td>gray Expedition pull trailer and RV with no tags - front entrance</td>
<td>2016-103-F18</td>
<td>gray Expedition pull trailer and RV with no tags - front entrance</td>
<td>1826-001-T8F</td>
<td>gray truck with no tags and flat tires</td>
</tr>
<tr>
<td>9083-L6N</td>
<td>gray Expedition red truck, green truck</td>
<td>954-509-C1N</td>
<td>gray Expedition in rear</td>
<td>954-509-C1N</td>
<td>gray Expedition in rear</td>
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<tr>
<td>954-509-C1N</td>
<td>gray Expedition red truck, green truck</td>
<td>5095-C11-R6L</td>
<td>gray Expedition in rear</td>
<td>5095-C11-R6L</td>
<td>gray Expedition in rear</td>
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<tr>
<td>5095-C11-R6L</td>
<td>gray Expedition red truck, green truck</td>
<td>5095-C11-R6L</td>
<td>gray Expedition in rear</td>
<td>5095-C11-R6L</td>
<td>gray Expedition in rear</td>
</tr>
</tbody>
</table>

Imokalee CRA